



# **BUSINESS ECONOMICS**

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Chapter 7:

# **INVESTMENT APPRAISAL**



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- Required: *Business Economics and Managerial Decision Making*, C.12

# STRUCTURE

- 1. Basic steps**
2. Discounting methods
3. Non-discounting methods
- 4. Cost of capital**



# 1. Basic steps

- a. Objectives*
- b. Options*
- c. Costs, benefits, timing & uncertainties*
- d. Method of appraisal*
- e. Cost of capital*
- f. Test of viability*
- g. Results*

# 1. Basic steps

## a. Objectives

- + Replacement investment
- + Expansionary investment
- + Other investments

## b. Options



# 1. Basic steps

## **c. Costs, benefits, timing & un.**

+ Costs, revenues

+ Likelihood of different conditions

+ Length of time

# 1. Basic steps

## d. Method

+ *Discounting*: NPV, IRR,  
Discounted payback period

+ *Non-discounting*: Payback  
period, Accounting rate of return



# 1. Basic steps

**e. Cost of capital**

**f. Test of viability**

**g. Results**

## **2. Discounting methods**

- Net present value (NPV)
- Internal rate of return (IRR)
- Discounted payback period

## **3. Non discounting methods**

- Payback period method
- Accounting rate of return



# **4. Cost of capital**

## **4.1 Sources of funds**

## **4.2 Total cost of capital**

# 4.1 Sources of funds

## *Internal vs. External*

- Internal: retained profits, depre.
- External: debt, equity



## 4.2 Total cost of capital

a. Cost of internal funds:  $R_I$

b. Cost of debt:  $R_D$

c. Cost of equity:  $R_E$

→ WACC

## 4.2 Total cost of capital

***b. Cost of debt:***  $R_D = r(1 - t)$

r: interest paid

t: marginal tax rate



# 4.2 Total cost of capital

## *c. Cost of equity:*

- *CAPM*:  $R_E = R_F + \beta (R_M - R_F)$

$R_E$ : Risk-adjusted rate

$R_F$ : Risk-free rate

$R_M$ : Expected return on a portfolio of assets

$\beta \rightarrow$  *Movement of a project's returns in line with market's*

# 4.2 Total cost of capital

## *c. Cost of equity:*

### *- Dividend valuation model:*

$$PV = \sum_{t=1}^n D_t / (1 + r)^t$$

$D_t$ : Dividend per share per year

$r$ : Discount rate



# 4.2 Total cost of capital

→ *Weighted average cost of capital*

$$R_T = W_I R_I + W_D R_D + W_E R_E$$